

Metric Spotlight: Completed Sessions & Utilization

Where to Find it

- Reports → Completed Sessions Report
 - Completed Sessions total sessions completed in the selected time frame; filter by total practice, across clinicians, location, "type," or supervisor.
 - Utilization % → The percent completion out of your goal

Why It Matters — Use these metrics to answer these questions (and more) (Answers to these common questions can be found in the Completed Sessions report).

- How can I know when it might be time to hire a new clinician?
- How can I spot patterns in session completion that help me plan for seasonal changes?
- How can I quickly spot who may benefit from additional referrals?
- How can I track whether we're consistently meeting the number of sessions we need as a practice to reach our goals?
- How can I make payroll (flat rate) or bonus calculations more accurate and less time consuming?
- How do I identify patterns in utilization across clinician groups ("type") so I can make better staffing and growth decisions? Examples of insights based on clinician "type:"
 - Part time vs. full time: If part-time clinicians rarely meet utilization goals but full-timers consistently do, it may guide whether to prioritize full-time hires.
 - Specialty: If child-focused clinicians have higher utilization than adult-focused ones (or vice versa), it can inform what demographic to target in future marketing or which specialties to focus on when hiring.
 - Experience level: If newer clinicians consistently run lower utilization than more experienced ones, you may decide to adjust onboarding expectations or create a mentorship structure.
 - Location: If utilization is higher at one location compared to another, you might focus
 marketing efforts and allocate new referrals to the under utilized location.



•	How can I tell if our practice is trending toward growth or decline in completed sessions
	over time?

Guided Practice: Working With Your Own Data

Use your **Completed Sessions Report** to answer the following prompts. Fill in numbers where you can, and reflect on insights that connect back to your practice's decisions.

1. Hiring Decisions

- Find: Your total practice utilization % over the last 12 months → ______%
- Reflect: Does this suggest your current team is meeting demand? Might it be time to consider adding a clinician? If utilization is below 70%, consider whether certain clinicians aren't meeting their goals or if it's a team wide challenge.

2. Seasonal Patterns

- Find: Completed sessions by month (this year, 2024, 2023).
- **Reflect:** What seasonal or monthly patterns do you notice (e.g., summer dips, spring surges)? How might this shape scheduling, hiring, or marketing?

3. Referral Needs (Apples-to-Apples)

- Find: Compare utilization % by clinician.
- Reflect: Which clinicians are below target utilization and may need more referrals? Consider viewing their individual clinician pages to have a better understanding of why they may be falling below their utilization quota (e.g. poor retention, low bookings, not enough active clients, a high cancellation rate)

4. Practice Goals

- **Find:** Consider your practice-wide target vs. actual completed sessions for the last quarter.
- Reflect: Are you consistently meeting your practice-level goals? If not, what's the gap?

5. Payroll & Bonus Payouts

- Find: Completed sessions by clinician for the last pay period.
- Reflect: Could this process simplify your payroll or bonus calculations?

6. Staffing & Growth Decisions by Clinician "Type"



- **Find:** Utilization broken down by groups (choose at least one grouping):
 - Location
 - o Type
 - o Supervisor
- **Reflect:** What differences stand out? How could this shape hiring, onboarding, marketing, or referral distribution?

7. Growth or Decline Over Time

- Find: Completed sessions trend line (last 12 months).
- **Reflect:** Is your practice trending upward, downward, or holding steady? What does that tell you about client engagement and growth?

Key Insights

Key Insights I Gained Through This Exercise:

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